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18 AUG 1964

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT : Personnel Ceilings for the DD/I

1. Following our recent luncheon discussion I asked the Office of Budget, Program Analysis, and Manpower to review again new manpower ceilings of the DD/I. This has now been done.

2. Attached is a comparative summary sheet indicating how OBPAM would have allocated reductions based on their hearings with DD/I and analysis of facts therefrom as compared to the allocation actually made by the DD/I. The similarity is rather striking, I think, and would probably have been even more so had OBPAM chosen to break out the FY 66 reduction. This is significant because uppermost in OBPAM's thinking was the overriding need not to impair CIA's basic mission. Very definitely the reductions can be effectuated without detracting from the Agency's fundamental duty "to correlate and evaluate intelligence relating to the national security."

3. Without taking issue with Mr. Cline over the exact percentage of reduction in activities like [REDACTED] foreign language publications processing, radio broadcast monitoring, contacts with private U.S. citizens, Free World economic research, military cost data gathering, and so on ad infinitum, I feel strongly that some of these activities have been conducted at levels in the past beyond that supportable in a period of stringency such as the President has imposed. Is it necessary, for example, to have [REDACTED] propaganda analysts in the Office of Operations studying the same materials being perused by OCI analysts turning out daily intelligence materials? The [REDACTED] people working on [REDACTED] the [REDACTED] engaged in domestic contacts throughout the U.S., the [REDACTED] providing library service, the [REDACTED] in intra-governmental liaison, and the [REDACTED] simply disseminating materials all raise questions that suggest legitimate reduction of people and improved selectivity and productivity. Admittedly, there is no optimum number for any of these activities, but I am constantly

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astounded at the large number of staff (the figures cited are all in the DD/I) supporting the real producers and wonder again and again at how much of the huge flow of backup material is used by those producers.

4. Furthermore, we have too long, in my opinion, responded to production requests which are really the primary responsibility of other departments, particularly State and Defense. A more discriminating attitude in this area may well permit substantial reductions in the supporting activities suggested above.

5. Finally and of primary importance is the need to eliminate lower priority functions as higher quality collection occurs. With the advances in photography and SIGINT, as well as improved data handling, it is reasonable to expect the DD/I to effect significant reductions in other traditional approaches to coverage. This has not occurred to a sufficient degree, in my view, as new activities largely tend to be additive. One of the most salutary aspects of the reduction in personnel required under the new ceilings will be to force further elimination of some of these marginal activities.

6. With these thoughts in mind, I am persuaded that the FY 65 and FY 66 personnel ceilings can be met by the DD/I and elsewhere, that if effectuated wisely these ceilings will assist in the elimination of marginal activities, and that your firm declared support to these ends will add the necessary incentive to achieving them.

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ayman B. Kirkpatrick
Executive Director-Comptroller

Attachment

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Remarks:

While not far apart on where to cut if we must, we obviously differ on the probable degree of impairment these cuts will have on our ability to fulfill our mission as we see it to be.

In view of the last sentence of Mr. McCone's 18 August memorandum (Action Memo A-411), I suggest you send my 17 August memorandum forward with a note indicating that you consider his memo as front office confirmation of the cut and you have so informed me. I will then proceed to effect the cuts pursuant to my memorandum of 15 July.

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Deputy Director (Intelligence)		8/19
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